

**National Animal
Identification and Tracing**

National Operations Plan 2025/26



Contents

1. Executive Summary	3
2 Introduction and Purpose	5
3. Stakeholders	6
4. Funding the Scheme	7
5. Strategic Context	8
6. Implementation of the Scheme for 2025 - 2026	9
7. NAIT Scheme planning, monitoring and reporting	15
8. Auditing the NOP	16
Appendix 1 – Glossary of Terms	17
Appendix 2 - NAIT Scheme Stakeholders	18
Appendix 3 – Diagram of the NAIT Scheme	19

NAIT Ltd is a wholly owned subsidiary of OSPRI New Zealand Ltd (OSPRI), a private not for profit company owned by DairyNZ, Beef + Lamb New Zealand and Deer Industry New Zealand. NAIT Ltd is partly funded by the New Zealand Government through the Ministry for Primary Industries. OSPRI currently manages the NAIT, *Mycoplasma bovis* (*M. bovis*) and TBfree New Zealand programmes.

1. Executive Summary

The National Animal Identification and Tracing (NAIT) Scheme (Scheme) is a cornerstone of New Zealand's beef, dairy and deer industries enabling the rapid and accurate lifetime tracing of cattle and deer to support disease response, food safety, market access, and animal productivity. The Scheme is jointly funded by the New Zealand Government and industry, reflecting its national importance and shared responsibility.

The National Operations Plan (NOP) sets out how NAIT Ltd will meet its statutory obligations under the National Animal Identification and Tracing Act 2012 (the Act), including:

- Establishing strategic and operational goals,
- Defining stakeholder expectations and responsibilities,
- Specifying performance measures and audit requirements,
- Reporting annually to the Minister for Biosecurity and funders.

Key stakeholders, including farmers and livestock managers, saleyard and meat processor operators, information providers, tag manufacturers, and funders, each have defined roles under the NAIT Act. In return, they expect NAIT Ltd to deliver a scheme that is easy to comply with, supports reliable service delivery, and provides valuable traceability information that both protects and enhances farmer and livestock industry value.

NAIT Ltd delivers the Scheme through **operational activities** and **improvement initiatives**, all of which are critical to delivering the long-term strategic goals of the Scheme. Operational activities are the day-to-day activities required to produce animal identification and traceability information. Improvement initiatives are designed to lift future Scheme performance, to make it easier to use and deliver greater value to stakeholders.



The 2025/26 year has two key areas of focus;

1. Progress development, and preparation for the implementation of the NAIT information system replacement to ensure successful system rollout.
2. Activities to improve the accuracy of animal identification and tracing information collected.

These focus areas will be delivered through five key initiatives (covered in greater detail in Section 6):

- **Replacement of the NAIT Information System**, a foundational investment to modernise traceability infrastructure, improve usability and be more effective and efficient for farmers and Information Providers, improving data quality, and delivering integration and better information to users,
- **Redesign the third-party accreditation programme** to support processors, saleyards, and information providers using the replacement NAIT information system. The programme will strike the right balance between data privacy and protection measures, cost-effective farmer services, commercial value, and third-party compliance costs,
- **Improve lifetime traceability and lift Scheme performance through support, compliance monitoring and enforcement** in partnership with MPI. This includes the provision of information, education and support services. This also involves reviewing and refining the Scheme policies and practices to reduce the effort required by farmers and other stakeholders,
- **Stakeholder engagement**, this year, a key focus will be refreshing the sector-wide Scheme communications and engagement strategy to better coordinate messaging and leverage partner networks. This will define key roles and responsibilities, priority areas and objectives to focus on and promote improved lifetime traceability across the livestock industry to improve scheme performance,
- **Deliver day-to-day operational activities to administer the Scheme**, including maintenance of the existing NAIT information system, collection of NAIT core data, provision of education and support services and NAIT compliance monitoring and enforcement activities.

In addition, completion of the 2025-2028 Triennial Business Case, which outlines strategic goals and investment priorities for the next three years is a critical deliverable this year.

This NOP aligns with OSPRI's Strategic Plan 2025–2028 and strategic direction set for the Scheme, which together provide a roadmap for delivering an effective and efficient traceability Scheme that protects and enhances the value of New Zealand's livestock industry.

2. Introduction and Purpose

A reliable and accurate animal tracing system is essential to New Zealand's agricultural sector. Established in July 2012, the Scheme is a shared commitment between the New Zealand Government and the livestock industry to protect animal health and maintain the integrity of New Zealand's livestock supply chain. The term 'livestock industry' is used in this NOP to mean all cattle and deer farming, and upstream and downstream activities such as stock agents, transport operators, saleyards, processing and servicing customers.

Administered by NAIT Ltd, this NOP outlines the statutory, strategic and operational framework for the Scheme's continued development and delivery.

Statutory Purpose

As a wholly owned subsidiary of OSPRI NZ Ltd, NAIT Ltd is the designated NAIT organisation under Section 7 of the Act. It is responsible for the day-to-day implementation and operation of the Scheme, which applies to cattle and deer.

The purpose/s of the Scheme is set in Section 3 of the Act. These are:

- a. provide for the rapid and accurate tracing of individual, or groups of, NAIT animals from birth to death or live export,
- b. provide information on the current location and movement history of individual, or groups of, NAIT animals,
- c. improve biosecurity management,
- d. manage risks to human health arising from residues in food, food-borne diseases, and diseases that are transmissible between animals and humans,
- e. support improved animal productivity, market assurances, and trading requirements.

NAIT Ltd is responsible for collecting, protecting, and enabling the use of traceability data to support these outcomes.

This NOP has been prepared by NAIT Ltd pursuant to Section 10(1)(a)(x) of the Act.

As required, this plan:

- a. Sets strategic and operational goals,
- b. Sets objectives and priorities for NAIT Ltd and the NAIT Scheme,
- c. Identifies the expectations of those persons who have an interest in the NAIT Scheme,
- d. Specifies the measures by which NAIT Ltd's performance of its functions and duties under this Act (including any function or duty the Minister directs under Section 10(2)) will be assessed, and
- e. Specifies how NAIT Ltd's activities will be independently audited against those measures.

3. Stakeholders

The Scheme relies on the active participation of a range of stakeholders. Each group has specific responsibilities under the Act and, in parallel, they also have expectations of NAIT Ltd to ensure the Scheme functions effectively and supports New Zealand's livestock industry.

Persons in Charge of Animals (PICAs) are New Zealand farmers and livestock managers, as well as saleyard and meat processor operators. They are individuals who are in charge of the day-to-day management of NAIT Animals, and are key participants in the Scheme.

Under the Act, PICAs are responsible for registering themselves and their location with NAIT Ltd, tagging and registering their animals, declaring animal movements, and maintaining up-to-date information about themselves and their farming locations. Similarly, meat processors and saleyards are required to record and confirm animal movements through their facilities. These entities may also become accredited under the Scheme, allowing them to act on behalf of farmers. Accreditation comes with higher performance and capability standards to uphold data integrity throughout the supply chain.

In return, **they expect NAIT Ltd to** deliver a Scheme that is easy to comply with, enables them to provide cost-effective and reliable services, and delivers valuable traceability information that protects their livelihoods by supporting biosecurity management and assists on-farm decision-making especially in relation to animal productivity, supports market access, and enables added value to their products.

Beneficiaries of the Scheme including the Ministry for Primary Industries, TBFree Ltd, *M. bovis* Free Ltd and other biosecurity, food safety, market access or productivity programmes. These stakeholder groups expect access to accurate and timely NAIT location, animal and animal movement information as and when required to benefit their programmes.

Information Providers (individuals or companies authorised by farmers) play a supporting role by managing NAIT data on behalf of PICAs. They may provide NAIT data on behalf of, and in agreement with, a PICA. These providers are also accredited and must meet specific standards regarding the accuracy and security of the data provided. The PICA remains legally responsible for their obligations and data accuracy.

In return, **they expect NAIT Ltd to** deliver a Scheme that enables them to deliver cost effective and reliable services that assist their clients to meet their NAIT obligations.

Tag manufacturers may supply approved NAIT devices (tags) for the purposes of identifying NAIT animals within the Scheme. Approved NAIT tags must demonstrate that they meet the specifications of the Animal Identification Device Standard.

In return, **they expect NAIT Ltd to** deliver a Scheme that is easy to comply with and does not constrain their ability to market approved NAIT tags.

NAIT Ltd supports all participants in the Scheme by providing the systems, standards, education, and guidance needed to meet their obligations. It also undertakes and monitors compliance and, in partnership with MPI's Compliance and Response group, takes enforcement action where necessary.

A comprehensive list of stakeholders and other parties that have an interest in the Scheme can be found in the table in appendix two of this document. Appendix three includes a diagram illustrating the various components and interactions within the Scheme including stakeholders and NAIT Ltd.

4. Funding the Scheme

Funding is provided through an agreement between the Ministry for Primary Industries (MPI) and OSPRI's sector shareholders. MPI contribute 35%, Deer Industry New Zealand 2%, and the remaining 63% is split between DairyNZ (54.59%), Beef+Lamb New Zealand (45.41%).

These contributions are primarily collected through a combination of NAIT tag levies, slaughter levies, and a levy on animals deemed unsafe to tag.

This collaborative funding model enables it to be both industry-led and government-supported, aligning operational priorities with the needs of the livestock industry while maintaining confidence in the integrity of the livestock industry's traceability system.

NAIT Ltd is accountable to the funders of the Scheme.

The Funders Agreement

The NAIT Funders Agreement, agreed by NAIT Ltd and all funders in 2022, sets out the ways of working and key terms for funding NAIT Ltd to fulfil its functions, duties and powers under the Act. The agreement outlines the key expectations that the funders have for the Scheme, namely that it:

- supports biosecurity and food safety response tracing (including fast moving diseases such as Foot and Mouth Disease),
- supports and integrates with wider systems and processes (including MPI's compliance plan and enforcement functions),
- aids ease of use for farmers (including call centre support) and enables data security, integrity, and integration,
- provides tracing and disease management support for long term biosecurity management programmes to enable them to satisfy the necessary national and international standards.

The agreement is collaboratively reviewed every three years and is amended or rolled over as agreed by all parties. This NOP operates under the 2022 funding agreement with a 2026 – 2028 agreement being formulated during this operational year.

5. Strategic Context

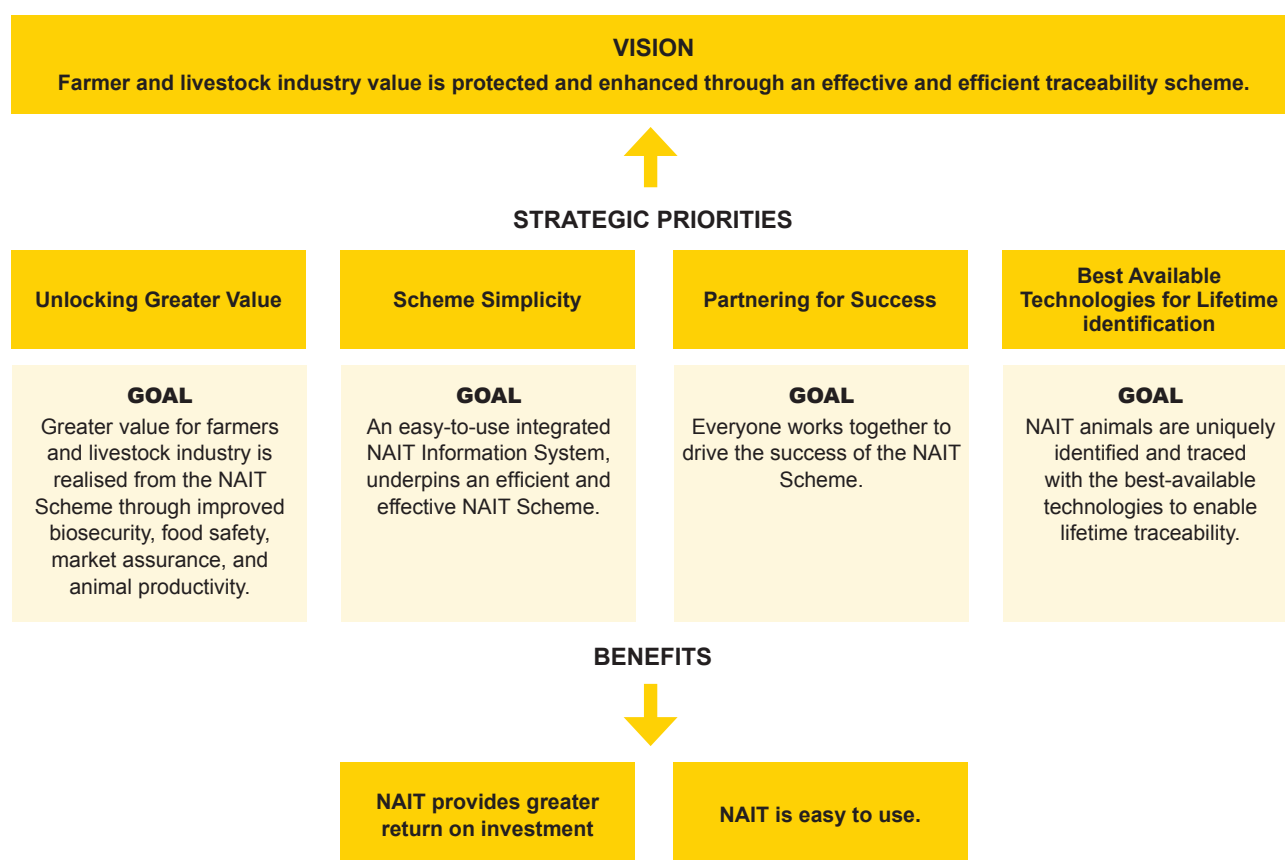
Setting the strategic direction for NAIT

The strategic direction for NAIT in Figure 1 outlines the vision, along with the goals and benefits that will shape the programme of work from July 1, 2025. This direction has guided the development of this NOP and will inform ongoing Scheme implementation ensuring NAIT Ltd's work is coordinated and focused on the needs of farmers, funders, and the wider livestock industry.

The value and benefits of the Scheme will be further realised through the consistent capture of accurate and timely animal identification and movement data. Farmers, livestock managers and information providers are critical to the Scheme's success because they are the primary source of this data, and their ability to integrate NAIT requirements into everyday operations is essential. Therefore, they need to be equipped with the tools, knowledge, and support to meet their obligations and contribute to achieving the purposes of the Scheme.

Achieving Scheme success requires collaboration across the livestock industry. NAIT Ltd will work closely with stakeholders and funders so that the Scheme is trusted, efficient, and future-ready.

Figure 1: Strategic Direction for the Scheme including vision, strategic priorities and goals



Alignment with the OSPRI Strategic Plan

The OSPRI Strategic Plan provides a high-level organisational framework that supports all OSPRI programmes, including NAIT, TB eradication and *M. bovis* eradication.

OSPRI, through its strategy, allows synergies to be created and captured across the three programmes. This enhances NAIT's delivery, and means that traceability continues to evolve in a way that adds tangible value to the livestock industry.

6. Implementation of the Scheme for 2025 - 2026

NAIT Ltd delivers the Scheme through:



Operational Activities

– to produce animal identification and tracing information; and,



Improvement Initiatives

– focused on delivering agreed improvements.

Operational Activities

NAIT Ltd's operational activities enable the production of animal identification and tracing information. These activities are structured around four key operational priorities, each of which plays a critical role in maintaining the integrity, security, and accessibility of NAIT data. Together, they enable the day-to-day delivery of the Scheme while also supporting broader strategic outcomes.

These support the four operational priorities of the scheme which are:

1. The capture of accurate NAIT data

The capture of accurate and complete NAIT data is through the NAIT Information System which is maintained by OSPRI and used by Scheme participants to fulfil their NAIT obligations.

The key NAIT data collected is:

- Registration information of PICAs,
- Registration of NAIT locations including identification of farm/land boundaries where NAIT animals are kept,
- Registration of NAIT animals identified with a NAIT tag,
- Declaration of animal movements between NAIT locations,
- Animal exit declaration (death, loss or export or animals).

2. The secure storage and protection of NAIT data

NAIT data is stored and secured by OSPRI.

3. Making NAIT data accessible

Access to NAIT data underpins effective biosecurity, food safety, market access, and animal productivity outcomes. Access is managed by Part 4 of the NAIT Act. The NAIT Information System Administrator is responsible for managing and responding to requests for access to NAIT data and ensuring the data is made available as required, to the livestock industry, government, and approved third parties with appropriate protections.

4. Managing the NAIT Scheme delivery

This includes providing strategic oversight and meeting reporting and accountability requirements.

Improvement Initiatives

The **improvement initiatives** are designed to significantly lift operational performance, make the Scheme easier to use and deliver greater value to stakeholders.

In particular these initiatives will deliver agreed improvement in:

- the user experience for our key stakeholders, with a particular focus on our farmers because they have clearly defined obligations under the NAIT Act.
- the effectiveness and efficiency of NAIT operations in relation to the capture, protection, and provision of accurate lifetime traceability data.





In FY25/26 the replacement of the NAIT Information System and initiatives that support the future implementation of this project are the prioritised improvement initiatives. The NAIT information system replacement was identified by farmers, funders, and OSPRI as the most critical enabler for the future success of the Scheme.

It lays the foundation for future improvements planned through to 2028 and beyond and it directly responds to longstanding feedback from the livestock industry about the need for a more intuitive, integrated, and reliable system.

The scale and complexity of this replacement and the supporting work makes it the most resource-intensive initiative for FY25/26. It will require significant investment of time, available funding, and internal capability. This foundational investment is essential to achieving the Scheme’s strategic goals and enabling the delivery of OSPRI’s strategic priorities through 2025–2028.




The following table details the operational and improvement activities planned for the 2025/26 financial year (1 July 2025 – 30 June 2026). All activities are grouped by the strategic priority for the Scheme that they best contribute to. The table also describes how we will measure success for each activity.





STRATEGIC PRIORITY	OPERATIONAL OR IMPROVEMENT DELIVERY	FY25/26 INITIATIVE OUTCOME AND ACTIVITIES	KPI
Unlocking greater value	 <p>Operational: To protect NAIT Information. To make NAIT Information accessible.</p>	<p>Applications for access to NAIT information are assessed and approved in accordance with established criteria and processes.</p> <p>The key activities for 2025/26:</p> <ul style="list-style-type: none"> The NAIT Information system Administrator will assess and make a determination on all requests for NAIT data as and when required. 	<p>System administrator determinations:</p> <ul style="list-style-type: none"> System administrator makes a determination within 10 working days of a 'complete'¹ request being received. <p>Data access panel determinations:</p> <ul style="list-style-type: none"> 'Complete' requests requiring a determination by the Data Access panel are considered at the next quarterly panel meeting.
	 <p>Improvement: Greater value for farmers and the livestock industry is realised from the NAIT Scheme, through improved biosecurity, food safety, market assurance, and animal productivity.</p>	<p>A refreshed accreditation programme with a focus on supporting third-party integration with the NAIT replacement system has been designed and is ready to be implemented from the beginning of FY26/27.</p> <p>This will include:</p> <ul style="list-style-type: none"> development of third-party software standard and associated policies, a cost-effective application and approval process that enables information providers, individuals and Entities Dealing with NAIT Animals (EDNAs) to provide services on behalf of PICAs, cost effective monitoring of accredited entities that aligns with the current compliance model. 	<ul style="list-style-type: none"> Draft accreditation programme with indicative costings approved 30 March 2026. Revised accreditation programme approved for implementation to begin in FY26/27 by 31 May 2026. The revised accreditation standards including third party software standards are published by 31 May 2026.
Scheme Simplicity	 <p>Operational: To capture traceability information. To protect NAIT Information.</p>  <p>Operational: To capture traceability information.</p>	<p>Maintenance of the NAIT Information System to enable PICAs to meet their obligations to provide traceability information.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> We will ensure the NAIT system is maintained, secure and accessible to approved users. <p>Provision of current operational information and support for the purposes of ensuring that all PICAs are meeting their NAIT obligations. This is through the OSPRI Support Centre, OSPRI website, and OSPRI marketing, communications and engagement ².</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> We will operate the OSPRI support centre, We will maintain the OSPRI website and the educational material it holds, We will communicate timely and relevant NAIT information to support farmers to meet their obligations. 	<ul style="list-style-type: none"> The NAIT information system is accessible 99.3% of the time. Farmer satisfaction with OSPRI support is ≥85%. Complete baseline tracking of website and social media use to inform FY26/27 KPIs.

¹ Complete refers to all information the System Administrator or the Data Access Panel requires to make a determination. This varies by request.

² Based on the previous year's activity, a continued high volume of engagement across our support and service channels is expected. The OSPRI Support Centre responded to over 33,000 inbound calls and nearly 18,000 emails. Regionally, our teams facilitated 60 workshops and education sessions, attended 68 agricultural events and saleyards, and provided one-on-one support to approximately 500 individual PICAs. While future activities may vary depending on operational priorities and stakeholder needs, this data provides a useful benchmark for planning and resourcing in the year ahead.




STRATEGIC PRIORITY	OPERATIONAL OR IMPROVEMENT DELIVERY	FY25/26 INITIATIVE OUTCOME AND ACTIVITIES	KPI
Scheme Simplicity	 <p>Improvement: An easy-to-use integrated NAIT Information System, underpins an efficient and effective NAIT Scheme.</p>	<p>The NAIT Replacement System delivery is underway.</p> <p>This includes:</p> <ul style="list-style-type: none"> • A fully costed implementation business case is approved, • A vendor will be contracted to begin the detailed design and development (based on the contract agreement), • A change programme will have been developed, • Key stakeholders will have clear dates for implementation and when engagement is planned. 	<ul style="list-style-type: none"> • RFP released to the market by 31 August 2025. • Independent Quality Assurance completed at key project decision points. • Business case is approved. • Vendor contract signed. • Change implementation plan approved by 30 June 2026. • Project delivery plan approved³.
	 <p>Improvement: An easy-to-use integrated NAIT Information System, underpins an efficient and effective NAIT Scheme.</p>	<p>NAIT has simplified how stakeholders, especially PICAs, access support and information.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> • Creating a consolidated view of all Scheme policies, practices and advice, • Developing of a prioritised list of collateral to be consolidated, simplified and published in FY25/26, • Simplified information is published in an easy to access way using existing channels and tools, • An ongoing review process is established to ensure collateral remains current and is being used. 	<ul style="list-style-type: none"> • Clearly defined prioritised plan agreed by 30 October 2025. • Documents have been updated, simplified and published (if applicable) by 30 June 2026.
Partnering for Success	 <p>Operational: To capture traceability information.</p>	<p>A joint OSPRI and MPI compliance monitoring and enforcement workplan for 2025/26 is developed and delivered. This workplan will focus on movement declarations and the accuracy of registered PICAs and locations.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> • We will develop a workplan in collaboration with MPI, • We will deliver the outcomes of the workplan within the 2025/26 year. 	<ul style="list-style-type: none"> • Workplan signed off by 31 August 2025. • Deliver agreed outcomes from the workplan by 30 June 2026.

³ KPIs may be reviewed following completion of the RFP and preferred supplier negotiations.

STRATEGIC PRIORITY	OPERATIONAL OR IMPROVEMENT DELIVERY	FY25/26 INITIATIVE OUTCOME AND ACTIVITIES	KPI
Partnering for Success	 <p>Operational: To capture traceability information.</p>	<p>Operational monitoring, compliance and enforcement activities are designed to ensure that PICAs are meeting their obligations to supply accurate and timely animal identification and traceability information. By first targeting high risk accounts we will progress towards improved data accuracy and compliance rates.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> • We will improve the accuracy and reliability of farmer account records by identifying and addressing inactive accounts within the scheme, • We will strengthen lifetime traceability by improving the completeness of NAIT animal registration data, with a focus on ensuring birth details are accurately recorded, • We will enhance the quality of NAIT location data by reducing the number of NAIT locations with missing boundary information, • We will work collaboratively with MPI to improve the declaration of NAIT animal movements, reducing the prevalence of undeclared movements. 	<p>By 30 June 2026:</p> <ul style="list-style-type: none"> • The number of animals registered with complete birth information increases by 5%. • The status of 80% of “high risk inactive PICAs”⁴ is clarified. • The status of 80% of farms with missing farm boundary information is clarified⁵.
	 <p>Improvement: Everyone works together to drive the success of the NAIT Scheme.</p>	<p>NAIT Ltd has refreshed our sector-wide communications and engagement model to guide better coordinated engagement with stakeholders, leverage partner networks and promote improved lifetime traceability.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> • A refreshed NAIT communications and engagement model and a detailed implementation plan and approach is developed, • Work with funders and other stakeholders to clarify the roles and responsibilities of key stakeholders and partnership opportunities, • A NAIT knowledge hub concept design has been completed including how knowledge material is developed and maintained for our stakeholders both internal and external. This will support future self-service for stakeholders. 	<ul style="list-style-type: none"> • Comms and engagement model approved by Board by 30 June 2026. • Roles and responsibilities supported, in principle, with key stakeholder groups by 30 April 2026. • Knowledge hub concept design agreed by 30 June 2026.

⁴ This group of PICAs has shown no activity in the last four years. This means there have been no movements declared, tags issued, animals registered, or status updates. However, other PICAs have attempted to record animal movements involving their NAIT location, which remain unconfirmed or acknowledged.

⁵ There is a dependency on the implementation of the NAIT replacement system for some NAIT locations to be able to update their details. “Clarified”, in this instance, means that we have determined and actioned the locations that can be updated in the current NAIT information system and accept that some others cannot be updated until the NAIT Replacement System is implemented.

STRATEGIC PRIORITY	OPERATIONAL OR IMPROVEMENT DELIVERY	FY25/26 INITIATIVE OUTCOME AND ACTIVITIES	KPI
Partnering for Success	 <p>Improvement: Everyone works together to drive the success of the NAIT Scheme.</p>	<p>The NAIT information system replacement and change in compliance focus area from failure to register animals to movements present a natural opportunity for OSPRI and MPI to review and strengthen its joint approach to NAIT compliance monitoring and enforcement and our application of the VADE model.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> • Reviewing our approach to compliance enforcement with a view to identify opportunities for improvement and efficiencies, • Document and communicate the revised approach ensuring roles and responsibilities are made clear to stakeholders, • Develop an annual improvement programme for lifetime traceability. 	<ul style="list-style-type: none"> • Revised approach to compliance, monitoring and enforcement agreed by 30 March 2026. • The Joint compliance action plan for 2026/27 is developed (informed by the improvement programme) by 30 June 2026.
Best-Available Technologies for Lifetime Identification	 <p>Operational: To capture traceability information.</p>  <p>Operational: To capture traceability information.</p>	<p>Maintenance of policies, standards and rules necessary for the effective operation of the NAIT scheme.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> • We will publish a revised NAIT device standard to provide farmers with a broader range of solutions to achieve effective, lasting animal identification, • We will support trialling and registration of new devices. <p>Approval of any applications by Tag Manufacturers to supply NAIT devices – to ensure PICAs are able to purchase approved devices to identify their animals.</p> <p>The key activities for 2025/26 are:</p> <ul style="list-style-type: none"> • We will assess and respond to all applications received and facilitate the process as per the Device Standard and associated guidelines. 	<ul style="list-style-type: none"> • Revised device standard is published on or before 31 August 2025. • Tag trials are robust, assessment and new tag registration are completed in a timely manner.

7. NAIT Scheme planning, monitoring and reporting

In support of the Scheme delivery, NAIT Ltd and OSPRI provide planning, monitoring and reporting to key stakeholders. This work is important for the successful management of the Scheme and for providing assurance to our key stakeholders that the NAIT scheme is tracking as planned.

The following table outlines the planning, reporting and monitoring activities that will take place in the 2025/26 year as well as the timeframes for these activities:

PLANNING, REPORTING AND MONITORING ACTIVITIES	TIMEFRAMES
We will develop the Triennial Business Case in collaboration with funding agencies to outline the NAIT schemes business needs, priorities, goals and prospective investments for a three-year period.	Business case will be completed and approved by December 2025.
We will manage the delivery of the 2025/26 National Operations Plan.	KPIs will be monitored quarterly with achievement by 30 June 2026.
We will meet our legislative reporting and accountability requirements.	Annual reporting requirements will be delivered by 30 June 2026.
We will develop the annual National Operations Plan (26/27).	National Operations Plan (26/27) will be developed and approved prior to 30 June 2026.
Administering the NAIT scheme (including collection of levies, employment of staff and services). <ul style="list-style-type: none"> We will collect NAIT levies, in accordance with the NAIT Act, required to administer the NAIT scheme, We will consult on NAIT levies in accordance with the NAIT Funders' Agreement, Renew the Funders' agreement, We will employ staff and deliver services required to administer the NAIT scheme. 	This is completed throughout the year. The levy consultation will be completed by 1 April 2026.
We will provide reports to key stakeholder groups to demonstrate progress towards our goals.	Monthly ELT Steering Committee report. OSPRI ELT monthly – as required. Monthly OSPRI Board report. Quarterly Funder's Chair and CE group report.
We will engage with people who have an interest in the NAIT scheme to obtain ongoing input into the NAIT organisations. We will look at how we improve and simplify the way we engage with stakeholders throughout the year.	Triannual OSPRI Committees. Biannual OSPRI Stakeholder Forum. Quarterly Farmer Technical Reference Groups. Quarterly Meat Processor TRG. Quarterly Stock and Station TRG. Quarterly MPI Compliance meetings.

8. Auditing the NOP

As required by the Act, this NOP will be audited. NAIT Ltd will do this by:

- arranging for an annual audit against the measures specified in the NOP; and,
- providing the Minister with the independent audit findings as soon as practicable after the audit has been completed.



Appendix 1 – Glossary of Terms

Beef + Lamb New Zealand (B+L NZ) is the farmer-owned industry organisation representing sheep and beef farmers in New Zealand and is funded through levies.

DairyNZ is the industry organisation representing all dairy farmers in New Zealand, primarily funded via a levy on milk solids.

Deer Industry New Zealand (DINZ) serves as the industry organisation for the nation's deer farming sector, covering venison and velvet production. It is funded through levies from deer farmers and processors.

Livestock industry is taken to mean the entire livestock value-chain for cattle and deer. The industry includes all other representative groups, funders, stakeholders, stock agents, and meat processors.

The **Ministry for Primary Industries (MPI)** is the lead government agency for the food, fibre and biosecurity sector.

NAIT Animal means farmed cattle or deer.

NAIT data refers to NAIT core data as defined in Section 4 of the NAIT Act 2012.

The **NAIT Information System** is information technology system established to receive and retain core data and non-core data. This system links people, locations, and animals. It records cattle and deer, the persons in charge of them, and the locations that they move between.

NAIT Ltd is the official NAIT organisation as per the National Animal Identification and Tracing Act 2012 and is responsible for implementing the NAIT Scheme.

NAIT Scheme refers to the overall scheme established to provide for and support the identification and tracing of NAIT animals.

OSPRI is a not-for-profit limited company, made up of a group of companies, including NAIT Ltd, TBfree Ltd and MBfree Ltd. It is the parent organisation of **NAIT Limited (NAIT Ltd)** which is responsible for implementing the NAIT Scheme.

PICAs are the natural person or body corporate in day-to-day charge of a NAIT animal (cattle or deer) and are participants in the NAIT scheme which is a legal requirement under the NAIT Act. A PICA is not necessarily the owner of the farm, stock or business, but could be a worker, or owner operator.

Stock Agents and Saleyards act as intermediaries in livestock movements and have full PICA responsibilities. Businesses handling cattle and deer sales must register their saleyard facilities as NAIT locations and assign PICAs for these.

Tags, and unique identifier refer to the Radio-Frequency Identification (RFID) tag that goes into the ear of cattle or deer to enable lifetime traceability. These devices are manufactured and supplied by accredited **Tag Manufacturers** and must meet OSPRI's published standards related to tag specification.

Appendix 2 - NAIT Scheme Stakeholders

Further information to support those with obligations under the NAIT scheme to comply can be found on the [OSPRI website](#).

PERSONS	WHO
The NAIT Scheme provider.	<ul style="list-style-type: none"> • NAIT Ltd.
OSPRI's shareholder organisations and funders.	<ul style="list-style-type: none"> • Beef + Lamb New Zealand. • DairyNZ. • Deer Industry New Zealand. • NZ Government (funder, non-shareholder).
Those who have obligations under the NAIT Act and regulatory framework.	<ul style="list-style-type: none"> • Farmers (PICAs and PICA delegates). • OSPRI Committees. • Saleyards. • Stock and station agents. • Meat processors. • Livestock exporters. • Livestock transport operators. • Tag manufacturers. • Information providers and accredited entities dealing with NAIT animals.
Those who rely on the information in the NAIT Information System.	<ul style="list-style-type: none"> • Disease control functions, within NAIT Ltd and elsewhere. • MPI: <ul style="list-style-type: none"> - Readiness, response and incursion investigation. - Pest management teams. - Food safety. - NAIT Compliance Officers. • Animal Welfare Officers. • Biosecurity Policy. • Office of the Chief Scientist. • Police (wandering stock and stock theft).
Others.	<ul style="list-style-type: none"> • Animal renderers. • Veterinarians. • Farm supply stores. • Federated Farmers. • Livestock genetics companies. • Local government (Animal Control). • Ministry of Foreign Affairs and Trade. • Other livestock industry 'peak-body' organisations. • Primary Industry Training Organisations. • SPCA.

Appendix 3 Diagram of the NAIT Scheme

